# **Tailored Excellence** for a Better Tomorrow

Hikal is the preferred partner for pharmaceuticals and crop protection companies, providing 'just the right chemistry' for customised solutions while maintaining high quality and regulatory standards. We foster long-term relationships with global partners by delivering sustainable solutions across the life science value chain.

We offer world-class active ingredients, intermediates, and R&D services to global pharmaceuticals, animal health, biotech, crop protection, and specialty chemicals companies, meeting the evolving needs of our customers.

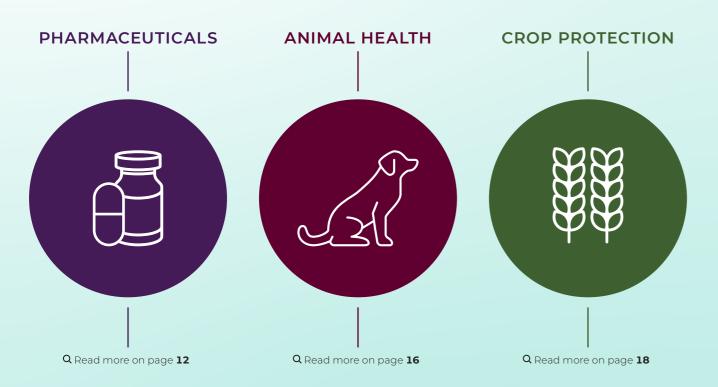
INR 17,846 Million REVENUE FROM OPERATIONS



~**3,000** EMPLOYEES (~350 R&T EMPLOYEES)

**69**% PRINCIPAL SHAREHOLDERS

## **Key Business Segments**



## Vision

To be the leading global fine chemical company to the Pharmaceutical, Crop **Protection and Specialty Chemical** Industries.

## **Core Values and Culture Pillars**

**Core Values** 



## Mission

- To create value through superior, chemical products and operate as a responsible company.
- Building trust and respect of our customers, shareholders and employees using science, technology and sustainable processes in harmony with the environment.



7

# Our Journey

### 1988 Founded by Jai Hiremath as a chemical business

## 1991

0

First plant site set up in Mahad, Maharashtra

## 1995

Listed on Bombay Stock **Exchange and National** Stock Exchange

## 1997

Taloja plant commissioned for CDMO Project with **US** Innovator

## 2000

Acquired the manufacturing site from Novartis in Panoli, Gujarat Project with US Innovator

## 2023

Two new multipurpose plants commissioned including the Animal Health Multi-Purpose facility at Panoli, Gujarat, validation in progress

## 2014

**Co-generation plant** and Biomass boilers commissioned at all sites (sustainability initiative)

## 2009

New R&T Centre established and Tokyo office to expand in Japan

## 2007

**Entry into Animal** Health business

## 2001

Acquired R&D and manufacturing site in Bangalore from Wintac Ltd.



Pinnacle, our flagship business transformation initiative, is built on six pillars that demonstrate our commitment to creating value for all stakeholders. This strategic framework helps us maintain a competitive edge and drive our next growth phase.

#### **Key Achievements of Pinnacle 1.0**

#### **Big Unlocks**

**Build Capabilities to Differentiate** 

#### Leadership in ESG

- » EcoVadis bronze achieved
- » Emission accounting initiated

# **Best-in-class 'Cost' Position**



### **De-risking Supply Chain**

- local partners

### Strengthening Animal Health Business

- validation in 2024

#### New HPAPI/Peptides Technology Set-up

- Lab set up at R&T scale initiated







Take a Few Big Bets

» First Sustainability Report published and BRSR released

» Institutionalised operational excellence » Product specific cost improvement programme implemented

» Alternate suppliers developed across product portfolio » On track to significantly reduce dependence on China Backward integration technology of critical KSM established with in-house manufacturing capability or through a network of

» Dedicated Animal Health Facility established » Four new products commercialised and several more under

Several new RFPs are under discussion from global innovators

Commercial set-up under evaluation

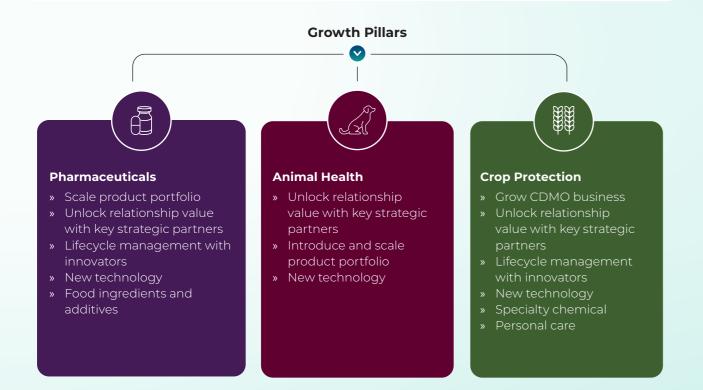
9

 $(\mathbf{\bar{s}})$ 

# Project Pinnacle 2.0

We have now launched Pinnacle 2.0, with a renewed focus on front-end and operational excellence, enhancing customer interactions and optimising processes for superior value and performance.

Our vision is to create a better future with global, sustainable, and innovative fine chemical technology proudly Made in India. With our Project Pinnacle, we stay dedicated to sustainability and innovation, setting new industry benchmarks.



#### **Critical Unlocks in Pinnacle 2.0**

- » Enhanced customer integration (bolster BD and KAM, smart pricing)
- » Building new business (animal health, specialty chemicals)
- » Next-generation products (new product development, portfolio shift to new products)
- » Building tech toolbox (path to scale new technologies)
- » Funding the growth (best-in-class cost position)
- » Sustainability (ESG, Lighthouse)
- » Resilient back-end (operations, supply chain processe

## Winning Approach

#### Leading with Innovation

Our commitment to pioneering solutions is evident in our ongoing investments in Research and Technology (R&T), allocating 4-5% of our sales to R&T for innovative product development.

#### Maximising Stakeholder Value

Our focus is on long-term growth, transparency, responsibility, and delivering value to all stakeholders for sustained success.



#### **Elevating Customer Satisfaction**

We prioritise enhancing customer satisfaction across the life sciences value chain through innovative solutions, prompt resolutions, and continuous improvements, fostering strong relationships, loyalty, and a positive brand image.

## Aligning with Global Frameworks and Standards

We emphasise integrating sustainability into our operations, aligning with Global Reporting Initiative (GRI) standards.  $\bigcirc$